

EL PASO COUNTY HOSPITAL DISTRICT
 BOARD OF MANAGERS MEETING
 Tuesday – January 10, 2017
 3:00 P.M.
 EIGHTH FLOOR BOARD ROOM

<u>PRESENT</u>	<u>GUESTS</u>
James Volk, Vice-Chair	Michael Rooney, Citizen
Miguel Fernandez, Board Secretary	Frank Stout, Vice President, TTUHSC
Carmen Arrieta-Candelaria, Board Member	Dr. Veronica Greer, Chief of Staff, TTUHSC
Steve Anderson, Board Member	Paul Braden, Norton Rose Fulbright via teleconference
Henry Gallardo, Board Member	Ryan Mielke, UMC
Joy Martinez, Board Member	Bruce Yetter, Assistant County Attorney
R. Jacob Cintron, President & CEO	Javier Saenz, County Attorney
Maria Zampini, Chief Operating Officer	
Joe Garcia, Chief Nursing Officer	
Lorena Navedo, Chief Administrative Office	
Christina Ford, Chief Legal Officer	
Cathy Gibson, Chief Waiver/Compliance Officer	
Frank Dominguez, President & CEO El Paso First	
Leticia Flores, Corporate Controller	
Sabrina Addison, Recording Secretary	
 <u>ABSENT</u>	
Steve DeGroat, Board Chairman	
Michael Nuñez, Chief Financial Officer	

1, 2, & 3. CALL TO ORDER

Meeting was called to order at 3:00 p.m. on January 10, 2017 by Mr. James Volk, Vice Chairman. After establishing that a quorum was present, Mr. Volk led in the Pledge of Allegiance.

CONSENT AGENDA

4. Approve the minutes of the Board of Managers meeting for December 13, 2016.
 (TAB A)

CONCLUSION: Item presented and approved as part of the Consent Agenda.

5. Review and take appropriate action on the following Medical Staff requests:
 (TAB B) (Medical Executive Committee)

I. INITIAL MEDICAL STAFF APPLICATIONS FOR APPROVAL

<u>PRACTITIONER</u>	<u>PRACTICE</u>	<u>DEPARTMENT</u>	<u>TEMP PRIVILEGES</u>
Scott Blumenthal, MD	Private	Neurology	

Vijaya Galic, MD	TX Tech	OB/GYN
Barbara Landesman, MD	UMC Contract	Tele-Neurology
Gabriela Rangel, MD	UMC Employee	Community Medicine
Francisco Vega-Bermudez, MD	UMC Contract	Tele-Neurology

II. INITIAL ALLIED HEALTH STAFF APPLICATIONS FOR APPROVAL

PRACTITIONER	PRACTICE	DEPARTMENT	TEMP PRIVILEGES
Gabriela Martinez, FNP	Private	Orthopedics	
Wallace Watts, FNP	UMC	Community Medicine	

III. ADVANCEMENTS FROM PROVISIONAL STATUS

PRACTITIONER	DEPARTMENT/CATEGORY	APPT PERIOD
Ranjan Bista, MD	Pediatrics/Provisional	01/31/2017 – 01/31/2019
Juan F. Fernandez, MD	Internal Medicine/Provisional	01/31/2017 – 01/31/2019
Bradley Fuhrman, MD	Pediatrics/Provisional	01/31/2017 – 01/31/2019
Jarret Howe, MD	Surgery/Provisional	01/31/2017 – 01/31/2019
Raul Lopez, MD	Anesthesia/Provisional	01/31/2017 – 01/31/2019
Roberto Ochoa, MD	Emergency Medicine/Active	01/31/2017 – 12/31/2018
Haroutioun Shahinian, MD	Internal Medicine/Courtesy	01/31/2017 – 04/30/2019

IV. MEDICAL STAFF REAPPOINTMENTS AND RENEWAL OF PRIVILEGES

PRACTITIONER	DEPARTMENT/CATEGORY	APPT PERIOD
--------------	---------------------	-------------

COMMUNITY MEDICINE

Laura Macias, MD	Community Medicine/Active	01/31/2017 – 01/31/2019
Leida Perez, MD	Community Medicine/Active	01/31/2017 – 01/31/2019

EMERGENCY MEDICINE

Jeffery Ashburn, DO	Emergency Medicine/Active	01/31/2017 – 01/31/2019
Ebony Rucker, MD	Emergency Medicine/Active	01/31/2017 – 01/31/2019

FAMILY MEDICINE

Oscar Noriega, MD	Family Medicine/Active	01/31/2017 – 01/31/2019
-------------------	------------------------	-------------------------

INTERNAL MEDICINE

Paul Casner, MD	Internal Medicine/Active	01/31/2017 – 01/31/2019
S. Claudia Didia, MD	Internal Medicine/Active	01/31/2017 – 01/31/2019
Jesus Hernandez, MD	Internal Medicine/Active	01/31/2017 – 01/31/2019
Richard McCallum, MD	Internal Medicine/Active	01/31/2017 – 01/31/2019
Mohammad Raja, MD	Internal Medicine/Associate	01/31/2017 – 01/31/2019

PEDIATRICS

Indu Pathak, MD	Pediatrics/Associate	01/31/2017 – 01/31/2019
-----------------	----------------------	-------------------------

SURGERY

Ryan Freemyer, MD	Surgery/Active	01/31/2017 – 01/31/2019
Michael Maldonado, OD	Surgery/Courtesy	01/31/2017 – 01/31/2019

V. ALLIED HEALTH PROFESSIONAL REAPPOINTMENTS AND RENEWAL OF PRIVILEGES

PRACTITIONER	DEPARTMENT	APPT PERIOD
Fabian De La Rosa, PA-C	Emergency Medicine	01/31/2017 – 01/31/2019
Raquel Enciso, FNP	Community Medicine	01/31/2017 – 10/31/2018
Todd Heins, PA-C	Surgery	01/10/2017 – 12/31/2018
Daphne Jones, FNP	Community Medicine	01/31/2017 – 01/31/2019
Alejandrina Lindsay, ACNP	Surgery	01/31/2017 – 01/31/2019
Nidia Lopez, PA-C	OB/GYN	01/31/2017 – 01/31/2019
Janet Tofilon, CPNP	Community Medicine	01/31/2017 – 08/31/2018

VI. FOCUS PROFESSIONAL PRACTICE EVALUATIONS

PRACTITIONER	DEPARTMENT
---------------------	-------------------

INITIAL:

Marshall Baca, Jr, MD	Emergency Medicine
Thurayya Gillis, CRNA	Anesthesiology
Anantha R. Vellipuram, MD	Neurology
William Windham, MD	Anesthesiology
Stella Winters, MD	Family Medicine
Richard Hecker, DO	Anesthesiology

ADDITIONAL PRIVILEGES:

None

ISSUES:

None

VII. ONGOING PROFESSIONAL PRACTICE EVALUATIONS

PRACTITIONER	DEPARTMENT
Nichole Andrews, MD	Emergency Medicine
Jeffrey Ashburn, MD	Emergency Medicine
Russell Baker, DO	Emergency Medicine
Stephen Borron, MD	Emergency Medicine
James Brown, MD	Emergency Medicine
Earl D. Bryan, MD	Emergency Medicine
Jack Butler, MD	Emergency Medicine
Shanna Calero, MD	Emergency Medicine
Nhan Chau, MD	Emergency Medicine
Edna Chavez-Gelo, MD	Emergency Medicine
Scott Crawford, MD	Emergency Medicine
Cesar Dias, MD	Emergency Medicine
Briana Garcia, MD	Emergency Medicine
Scott Greene, MD	Emergency Medicine
Veronica Greer, MD	Emergency Medicine
Yu He, MD	Emergency Medicine
Masayuki Iyanaga, MD	Emergency Medicine
Shawwna Kifer, MD	Emergency Medicine

Robert Kilgo, MD	Emergency Medicine
Jose A. Lopez, MD	Emergency Medicine
Josue Lopez, MD	Emergency Medicine
John MacKay, MD	Emergency Medicine
Alfredo Maldonado, MD	Emergency Medicine
Edward Michelson, MD	Emergency Medicine
Fernando Monreal, MD	Emergency Medicine
Casey Mullen, MD	Emergency Medicine
Roberto Ochoa, MD	Emergency Medicine
Carlos Ortiz, MD	Emergency Medicine
Michael Parsa, MD	Emergency Medicine
Namrata Patel, MD	Emergency Medicine
Prsicilla Reyes, MD	Emergency Medicine
Ebony Rucker, MD	Emergency Medicine
Joshua Simmons, MD	Emergency Medicine
Robert Stump, MD	Emergency Medicine
Sabrina Taylor, MD	Emergency Medicine
Shook-Ming Taylor MD	Emergency Medicine
Radosveta Wells, MD	Emergency Medicine
Jeremy White, MD	Emergency Medicine
Robert Woolard, MD	Emergency Medicine
Nassim Akle, MD	Radiology
Anoop Ayyappan, MD	Radiology
Noemi Brunner, MD	Radiology
Humera Chaudhury, MD	Radiology
Jesus Diaz, MD	Radiology
Adolfo Escobar-Prieto, MD	Radiology
Bryan Foley, MD	Radiology
Jose Gavito-Higuera, MD	Radiology
Melhem Ghaleb, MD	Radiology
Shaked Laks, MD	Radiology
Chetan Moorthy MD	Radiology
Anthony Naylor, MD	Radiology
Luis Ramos-Duran, MD	Radiology
Steven Ross, MD	Radiology
Jorge Sarmiento, MD	Radiology
Naomi Silva, MD	Radiology

VIII. ADDITIONAL PRIVILEGES REQUESTS

PRACTITIONER	DEPARTMENT	
Marco Gonzalez, MD	Plastic Surgery Privileges	Surgery
Pedro Maldonado, MD	Tier I and Tier II Robotics	OB/GYN

IX. CHANGES IN STATUS/PRIVILEGES

PRACTITONER	DEPARTMENT	
None		

X. REQUEST FOR LEAVE OF ABSENCE/RESIGNATION/RELOCATION

PRACTITIONER	DEPARTMENT	REASON
Ernesto Alarcon, FNP	Emergency Medicine	Resigned – 11/20/2016
Manuel Rivera, MD	Internal Medicine	Resigned – 11/30/2016

XI. SUSPENSIONS AND REINSTATEMENTS

PRACTITIONER	DEPARTMENT	
Edna Chavez-Gelo, MD	Emergency Medicine	Medical Records Reinstated – 11/28/2016
Lauren Eisenberg, DO	Surgery	Medical Records Reinstated – 12/2/2016
Vinaychandra Patel, MD	Internal Medicine	Medical Records Reinstated – 11/16/2016
Richard Westbrook, MD	Orthopedics	Medical Records Suspension – 12/5/2016

XII. AUTOMATIC TERMINATION FOR EXPIRED LICENSE, INSURANCE, ETC. PER BYLAWS

ARTICLE VIII 8.1.6

PRACTITIONERS	DEPARTMENT	REASON
None		

CONCLUSION: Item presented and approved as part of the Consent Agenda.

6. Receive and take appropriate action on the following policies:

A. Hospital Policy H-3-12, Use of Social Media
(TAB C)

CONCLUSION: Item presented and approved as part of the Consent Agenda.

ACTION: MOTION to approve the Consent Agenda was made by Mr. Fernandez and Seconded by Mr. Gallardo. The vote was: Mr. Fernandez, Yes, Mr. Volk Yes, Ms. Martinez, Yes, Mr. Gallardo, Yes, and Ms. Arrieta, Yes. Motion Carried.

REGULAR AGENDA

7. Receive and approve the following Quarterly Reports:

A. El Paso County Hospital District: Mr. Cintron provided the following highlights for 1st Quarter 2017:

Development of a “Throughput Team” - The goal of the “throughput” is become as competitive as other hospitals in the community. Mr. Joe Garcia is overseeing this team. As a result, the following improvements have been noted - the percentage of patients leaving the ED without being seen by a physician were 3.2% in 2015; decreased to 1.5% as of December 2016 and primarily due to increased efficiency. The door-to-physician time was 69 minutes; decreased to 43 minutes; the length of stay has decreased to approximately 70 minutes, when compared to a year ago. The team will also continue to focus on reducing ED holds and etc.

Neighborhood Health Clinics/Renovations - The East NHC is 89% complete; the Ribbon Cutting Ceremony has been scheduled February 24th at 2:00 p.m. The West NHC is 80% complete and expected to open in March/April. The 5th Floor Renovation is currently 55% complete and expected to be completed over the next couple of months.

The Joint Commission (TJC) – The Joint Commission was onsite to conduct an intercycle survey that was primarily consultative. The surveyors were complimentary of the departments’ level of preparedness; there were no eminent life safety recommendations. Surveyors also toured the facility and reviewed policies and procedures. Overall, UMC received a good report. UMC will continue to be compliant with Joint Commission and improving our quality matrix.

1st Quarter Hospital Volumes - Compared to 4th Quarter 2016, ED visits increased to approximately 6.2%; a slight decrease in births; NHCs increased approximately 1.3%, total visits was approximately 26,000 and an increase of 1,880 in surgical inpatient/outpatient cases. UMC also received hospital recognition for the first baby born in 2017.

Additionally, UMC may encounter some challenges in 2017, related to the impact of the Affordable Care Act (Obamacare) and its potential replacement or modification with the change in Administration. The Texas Health and Human Services Commissioner Mr. Charles Smith requested a 21-month extension of the DSRIP/1115 Waiver Program to allow CMS and Congress to devise a plan to either enhance/supplement the Affordable Care Act. The extension would also allow consistency in services provided in the state, recognizing the many individuals at risk if the programs terminated. Hospitals across the nation are working on contingency plans. El Paso and San Antonio is negotiating with insurance plans to establish an alternate plan for Medicaid Rate Enhancement.

B. Texas Tech University Health Sciences Center at El Paso: Mr. Frank Stout provided the following update:

- 4,300 students applied to the Paul L. Foster School of Medicine for this year; 650 students were interviewed and 105 were accepted.
- Approximately 27% of the students at the medical school are from El Paso, the percentage will increase going forward in efforts of supporting the local community.
- 57 nursing students graduated a couple of weeks ago; 90% of the students are from El Paso and 95% of the nursing students are currently employed in the city.
- Current nursing class is 220 nursing students and working to attain 600 students by 2021.
- Graduate School (approved 2016) offers a Masters and Post Baccalaureate Degrees. Approximately 40 students are enrolled. Students in the Post Baccalaureate program are taking an extra year to improve their science/math backgrounds to potentially get into a high rating Medical School or PHD Program.
- Dr. Peter Thompson is the new Psychiatry Chair, recruited from San Antonio.

Mr. Stout disseminated copies of the new building plans for the property Texas Tech will be purchasing near Reynolds and Concepcion area. The square footage for Building# MSB2 is 227,000. The project cost is approximately \$85M; 50% of the building will be used for research and the remaining will be used for education. The building will include a library, classrooms, and a 500 seat auditorium that is available for joint campus use. The library will be accessible 24/7 to all staff and UMC Associates/Physicians. The cafeteria will have a seating capacity of 350 people.

C. El Paso First Health Plans: Mr. Frank Dominguez presented this item. A detailed discussion on the attached power point presentation was provided.

Additionally, Mr. Salvador Baeza, Director of the West Texas Regional Poison Control Center provided an overview of a joint venture with El Paso First/Preferred Administrators and the Poison Control Center to offer a Medical Advice Information Hotline after hours to its members/individuals seeking medical advice. This service will avoid unnecessary visits to the ED by offering homecare advice and/or referrals to a night clinic when appropriate. Mr. Dominguez added that El Paso First researched which insurance providers offer this type of service. The center is obtaining licenses to setup a separate telephone system. The program has been approved by the state and a target date is set for March 1st.

D. Medical Staff: Dr. Veronica Greer noted during the quarterly report to the board, positive advancements made in the OR after hiring a nursing director, managers, educators and performance improvement staff to work closely with the physicians to advance the perioperative services and address the issues over the past year to improve efficiency. Ongoing weekly meetings occur to address any physician/nursing concerns. As a result of PI findings identified by the BBRN consultants, efforts are being made to ensure physicians are compliant with The Joint Commission/CMS hospital standards (i.e. revision of bylaws/rules & regulations based on changes/new standards and making sure the quality measures identified by the staff on a daily basis are being addressed. Another major concern has been

IT/Cerner implementation in ensuring physicians meet TJC/CMS standards as it relates to Core Measures. Physicians continue to focus their efforts in providing the highest quality care to our patients.
(TAB D)

ACTION: MOTION to approve the quarterly reports was made by Mr. Fernandez and Seconded by Ms. Martinez. The vote was: Mr. Fernandez, Yes, Mr. Anderson, Yes, Mr. Volk, Yes, Ms. Martinez, Yes, Mr. Gallardo, Yes, and Ms. Arrieta, Yes. Motion Carried.

8. Discuss and take appropriate action on the El Paso County Hospital District Audited Financial Statements as of September 30, 2016 and for the year then ended.
(TAB E) (Finance Committee)

CONCLUSION: Mr. Tom Watson presented this item. A detailed discussion on the attached power point presentation was provided, which included UMC, El Paso Children’s Hospital, El Paso First, Foundation and a campus-wide review of the audited financial statements.

This item was also presented and approved at the Finance Committee meeting.

ACTION: MOTION to approve this item was made by Mr. Fernandez and Seconded by Ms. Arrieta. The vote was: Mr. Fernandez, Yes, Mr. Anderson, Yes, Mr. Volk, Yes, Ms. Martinez, Yes, Mr. Gallardo, Yes, and Ms. Arrieta, Yes. Motion Carried.

EXECUTIVE SESSION

9. Receive a report from the Hospital Performance Improvement Committee-Environment of Care, pursuant to Texas Health and Safety Code, §161.132 and Texas Government Code §551.001.

Any action taken as a result of this discussion will be taken at the opening of this meeting after closed session, or at a subsequent meeting.

10. Adjournment

ACTION: Mr. Volk adjourned the meeting on January 10, 2017 at 4:49 p.m.



F. James Volk, Vice Chairman



Miguel Fernandez, Secretary